Funded by the Andrew W. Mellon Foundation, the C3 initiative (c3transformhighered.org) aims to broaden the participation of traditionally underrepresented groups into the professoriate, and to increase diversity within the graduate student population.

**Day One: Monday, October 6**  
_Location: Room 105, William and June Warren Hall_  
(except for afternoon workshops)

<table>
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<tr>
<th>Time</th>
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<tr>
<td>10:00-10:05 a.m.</td>
<td>Welcome from Carlos J. Alonso, Dean of the Graduate School of Arts and Sciences, Columbia University</td>
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| 10:05-10:30 a.m. | Overview of C3 and the Liberal Arts Diversity Officers Organization  
Shirley Collado, Middlebury College |
| 10:30 a.m.-12 p.m. | Faculty Panel: Teaching and Scholarship at Liberal Arts Colleges  
**Moderator:** Abby Van Slyck, Connecticut College  
**Panelists:** Denise Buell, Williams College  
Steve Fein, Williams College  
Ronald Flores, Connecticut College  
Anjuli Raza Kolb, Williams College  
Kirk Read, Bates College |
| 12:15-1:45 p.m. | Lunch and Keynote Address: Marcellus Blount, Columbia University |
| 2:00-3:30 p.m.  | Disciplinary Workshops  
**Humanities:** Room 646, Jerome Greene Hall  
**Social Sciences:** Room 546, Jerome Greene Hall  
**Natural Sciences:** Room 105, William and June Warren Hall |
| 3:30-4:30 p.m. | Networking Tea and Coffee Reception |

**Day Two: Tuesday, October 7**  
_Location: Jed D. Satow Room, 5th Floor, Lerner Hall_  
(except for advisory meetings)

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| 10:00 a.m.-12 p.m. | Individual Advisory Meetings  
Locations: Communicated to participants |
| 12:30-2:00 p.m. | Lunch and Faculty Panel: Building a Social and Intellectual Life at Liberal Arts Colleges  
**Moderator:** Shirley Collado, Middlebury College  
**Panelists:** Jacqueline Hidalgo, Williams College  
Claudio Medeiros, Middlebury College  
Crystal Williams, Bates College |
| 2:00-3:30 p.m.  | Networking Tea and Coffee Reception  
(concurrent with advisory meetings) |
| 2:00-5:00 p.m.  | Individual Advisory Meetings  
Locations: Communicated to participants |

This year’s conference will provide graduate students and postdoctoral researchers with an exceptional opportunity to learn about research and teaching careers at liberal arts colleges, and to engage in discussions about the role of diversity in higher education.